

# TELECOMMUNICATIONS

Sectorial Note

August 24, 2018

## Consolidation process in the industry continues

www.banorte.com  
@ analisis\_fundam

- **In the short run, Axtel might sell assets that include mass market operations and a long distance back-bone with several metropolitan loops and optic fibers**
- **Grupo Televisa is still analyzing strategic options, especially the strengthening of content and distribution as it happens in other regions, along with assets sale**
- **While, Megacable remains a potential consolidation target due to its extensive network, solid cash flow generation and a debt-free balance sheet**

**Manuel Jiménez**  
Director Equity Research  
manuel.jimenez@banorte.com

**Factors that will change Mexico's telecomm environment.** Mexico's telecommunications sector is led by *América Móvil*; nonetheless, its competitors have found niche markets both in the business segment and residential segment, where competitors have managed to obtain a relevant customer base. Despite this, AMX continues to be treated as a preponderant economic agent by the Federal Institute of Telecommunications (IFT by its Spanish acronym), a regulatory entity; due to its high market share in both the land-line and mobile segments. In our view, medium-term factors that could cause a layout change in the telecommunications sector in Mexico are: (1) pressure on profitability due to competition and regulation; (2) obtaining of economies of scale and services convergence; (3) deployment of the Shared Network; and (4) unbundling of the preponderant operator's local network.

<b>Axtel</b>	<b>Buy</b>
Current Price	\$3.81
TP 2018	\$5.30
Potential Return	+39.1%
FV/EBITDA LTM	5.5x
FV/EBITDA 2018e	5.4x

<b>Mega</b>	<b>Buy</b>
Current Price	\$87.30
TP 2018	\$92.00
Potential Return	+5.4%
FV/EBITDA LTM	8.9x
FV/EBITDA 2018e	8.2x

<b>Televisa</b>	<b>Buy</b>
Current Price	\$69.53
TP 2018	\$81.00
Potential Return	+16.5%
FV/EBITDA LTM	8.2x
FV/EBITDA 2018e	7.7x

Meanwhile, in the short term, *Axtel* and *Grupo Televisa* stand as companies whose news could refashion the telecomm sector's map. On the other hand, *Megacable* remains an acquisition target.

**IFT seeks to create an environment of greater convergence with the unbundling of Telmex's local network.** IFT's main target is to foster convergence of services in order to increase competition and reduce prices in all segments of the telecommunications market. In that sense, the most relevant actions of the IFT are: (1) unbundling of Telmex' local network y (2) development of a Shared Network. The unbundling of local networks seeks to allow the resale of land-line services at the national level, by using Telmex' local networks. Thus, some companies would be able to complete their service offerings. From our point of view, companies such as SKY and Dish would be the most benefited from the unbundling as they could offer a triple-play package service while other companies could extend their networks' coverage. In recent days, the public consultation period of the reference unbundling offer (RUO) 2019 concluded with several comments from operators in regards to

This document is provided for the reader's convenience only. The translation from the original Spanish version was made by Banorte's staff. Discrepancies may possibly arise between the original document in Spanish and its English translation. For this reason, the original research paper in Spanish is the only official document. The Spanish version was released before the English translation. The original document entitled "Latente proceso de consolidación en la industria" was released earlier on August 24, 2018.  
Document for distribution among public

the Electronic Management System and the rates proposed by *América Móvil*.

**The Shared Network would boost the coverage of mobile services.** *Altán Redes*, a group of private investors along with minority interests of Axtel and Megacable, was the successful candidate of the bidding process to develop, manage and operate the Shared Network for a period of 20 years. The concession specifies that the Shared Network must have a 92.2% coverage in terms of the population with telephony and mobile broadband services with 4G technology, to be used by other operators. The government granted *Altán* the right to use 90MHz of the 700MHz spectrum and a pair of fiber optic wires in the CFE network with an approximate extension of 36,000 km.

This Shared Network will allow the launch of mobile telephony services by some companies under the figure of Mobile Virtual Network Operator (MVNO) and for existing mobile operators is an alternative to increase the scope and capacity of their 4G networks at lower prices. At the moment, *Altán* has coverage of 30% in terms of population; the next goal is to cover of 50% by 2019, to gradually reach the goal of 92.2% by 2023.

We consider that AT&T and *Telefónica* could be the main customers of the Shared Network as this will be an alternative to extend the coverage and capacity of their mobile networks. Additionally, land-line service operators such as *Axtel*, *Megacable* and *Izzi* and the satellite TV companies, Dish and SKY, could become *Altán* customers, under the Mobile Virtual Network Operator figure.

**Consolidation in the telecommunications sector seems likely**, especially amidst a more competitive environment, as companies would seek to generate synergies and economies of scale to maintain profitability. As we previously, *Axtel* and *Grupo Televisa* could provide news in this regard very soon.

***Axtel* is undergoing an assets detachment process for sale.** Prior to the merger between *Alestra* and *Axtel*, both companies operated independent networks. The integration of these companies increased the coverage and redundancy of the networks, which is why *Axtel* recently focused its efforts on optimizing traffic by unbinding several segments of the network. Moreover, *Axtel* detached mass-market-focused operations, which include fiber optic networks in 10 cities with an approximate extension of 6,200 km. These initiatives give *Axtel* the possibility of monetizing a parallel Long Distance network with an approximate extension of 9,300 km coupled with 6,000 km of metropolitan loops and 4 fiber optic cables.

Recently, *Axtel* sold 154 telecommunications towers to a subsidiary of American Tower Corp for an approximate amount of USD \$61m. These resources were used to reduce leverage. At the end of 2Q18, Net debt to EBITDA ratio stood at 3.6x, it is worth remembering that the company aims to reduce its leverage to a 2.5x level, in line with the policies of *Alfa*'s, its main shareholder. From all Mexico-based companies, we believe that AT&T

could be interested in the parallel network and to a lesser extent in the mass market customer base, although *Telefónica* could not be ruled out.

Our Axtel projections model does not incorporate resources from the sale of the parallel network nor from the mass segment business, thus, some news in this regard would be supplemental for our estimates and positive for the share price. For 2018, we expect consolidated revenues of MXN \$15.5bn which would represent a marginal decrease vs. 2017 while at the EBITDA level, we forecast MXN \$5.5bn equivalent to a margin of 35.3% (+20bp vs. 2017). At the current price of MXN \$3.81, Axtel trades at 5.4x FV / EBITDA 2018e, and with our target price of MXN \$5.30 the multiple would be placed at 6.2x. We hold our BUY recommendation stemmed from the attractive appreciation potential.

***Grupo Televisa is studying several strategic alternatives to create value for its shareholders.*** *Televisa* is the company that could most influence the reshape of Mexico's telecommunications sector since it has operations in the land-line segment through *Izzi* and in satellite TV with *SKY*, being one the leading companies in these segments. During the 2Q18 conference call, Alfonso de Angoitia, co-CEO of *Grupo Televisa*, mentioned that the company is analyzing various strategic alternatives derived from the latest transactions among content and distribution companies in the US. **This could be a transcendental decision for *Televisa*** as it could opt for a spin-off of assets if they believe that parties have a greater value vs. holding operations with the current structure. Management is expected to make a decision before the end of 2018; this could be a driver for the share price if accomplished.

***Televisa's options aimed to reshape the telecommunications sector.*** Several market participants have speculated about the likelihood that *Televisa* will sell its 58.7% stake in *SKY* to AT&T, who owns the remaining 41.3%. Should *Televisa* were to sell its stake, the company would be in a better financial position to make relevant acquisitions and consolidate the cable segment without opposition from the regulatory authorities of the sector. At the end of 2Q18, *SKY* had 7.96 million subscribers, LTM revenues of MXN \$22.1bn and EBITDA of MXN \$9.9bn, which is equivalent to a margin of 45% (we have to remember that the company recorded additional expenses for the Soccer World Cup broadcasting during such period).

We believe that ***Megacable*** is the only company that could give *Televisa* a national scale, since they have highly complementary networks. A joint venture would represent a more efficient competition vs. *América Móvil* on the business and residential segments. Additionally, *Televisa* could improve the resulting company's profitability by generating economies of scale as well as costs and expenses synergies.

As of 2Q18, the Revenue Generating Units (RGU) base of *Televisa's* cable operations closed at 10.7 million, generating LTM revenues of MXN \$34.4bn and an EBITDA of MXN \$14.6bn with a margin of 42.4%. On the

other hand, *Megacable* wrapped the quarter up with a RGU base of 7.6 million, LTM revenue of MXN \$18.5bn and a MXN \$8.7bn EBITDA, to a margin of 46.9%. The combination of these companies could generate value to its shareholders although everything will depend on the valuation at which the transaction would be carried out. According to Bloomberg's consensus, the average of comparable peers is a LTM FV / EBITDA of 9.2x vs 8.9x of *Megacable* and 8.2x of *Televisa*. A composite company would have 18.3 million RGU, revenues of MXN \$ 52.9bn and an EBITDA (prior synergies) of MXN \$23.3bn equivalent to a margin of 43.9%.

***Televisa's financial position could ameliorate in the short term with the sale of non-relevant assets.*** At the beginning of 2018, *Televisa* announced the sale of its 19% equity stake in *Imagina* for an amount of €284m in addition to its 50% stake in CJ Grand, a TV shopping channel. During the 2Q18 conference call, management mentioned that were examining a possible sale of other businesses such as Games and Raffles, Radio, Publishing and Distribution of publications. After the latest quarterly figures, *Televisa's* ND / EBITDA ratio is at 2.4x and with our 2018 estimates this ratio could decrease to 2.1x. However, our model does not consider sales of additional assets.

As for *Televisa's* shares, we hold a BUY rating and a TP2018 of MXN \$81. This target price implies that the stock would trade with a FV / EBITDA multiple 2018e of 8.6x.

***Megacable shows a favorable outlook.*** *Megacable* is a best-liked for us within the telecomm sector. Our team has it under coverage due to its attractive organic growth and healthy financial structure. The generation of cash flow, the extension of its network and a debt-free balance sheet produce an attractive consolidation target.

For *Megacable* shares, we hold a BUY recommendation with a TP2018 of MXN \$92; this price would imply a FV / EBITDA multiple 2018e of 8.6x.

## Certification of Analysts.

We, Gabriel Casillas Olvera, Delia Maria Paredes Mier, Alejandro Padilla Santana, Manuel Jiménez Zaldivar, Tania Abdul Massih Jacobo, Katia Celina Goya Ostos, Juan Carlos Alderete Macal, Víctor Hugo Cortes Castro, Marissa Garza Ostos, Miguel Alejandro Calvo Domínguez, Hugo Armando Gómez Solís, Gerardo Daniel Valle Trujillo, José Itzamna Espitia Hernández, Valentín III Mendoza Balderas, Santiago Leal Singer and Francisco José Flores Serrano certify that the points of view expressed in this document are a faithful reflection of our personal opinion on the company (s) or firm (s) within this report, along with its affiliates and/or securities issued. Moreover, we also state that we have not received, nor receive, or will receive compensation other than that of Grupo Financiero Banorte S.A.B. of C.V for the provision of our services.

## Relevant statements.

In accordance with current laws and internal procedures manuals, analysts are allowed to hold long or short positions in shares or securities issued by companies that are listed on the Mexican Stock Exchange and may be the subject of this report; nonetheless, equity analysts have to adhere to certain rules that regulate their participation in the market in order to prevent, among other things, the use of private information for their benefit and to avoid conflicts of interest. Analysts shall refrain from investing and holding transactions with securities or derivative instruments directly or through an intermediary person, with Securities subject to research reports, from 30 calendar days prior to the issuance date of the report in question, and up to 10 calendar days after its distribution date.

## Compensation of Analysts.

Analysts' compensation is based on activities and services that are aimed at benefiting the investment clients of Casa de Bolsa Banorte Ixe and its subsidiaries. Such compensation is determined based on the general profitability of the Brokerage House and the Financial Group and on the individual performance of each analyst. However, investors should note that analysts do not receive direct payment or compensation for any specific transaction in investment banking or in other business areas.

## Last-twelve-month activities of the business areas.

*Grupo Financiero Banorte S.A.B. de C.V., through its business areas, provides services that include, among others, those corresponding to investment banking and corporate banking, to a large number of companies in Mexico and abroad. It may have provided, is providing or, in the future, will provide a service such as those mentioned to the companies or firms that are the subject of this report. Casa de Bolsa Banorte or its affiliates receive compensation from such corporations in consideration of the aforementioned services.*

*Over the course of the last twelve months, Grupo Financiero Banorte S.A.B. C.V., has not obtained compensation for services rendered by the investment bank or by any of its other business areas of the following companies or their subsidiaries, some of which could be analyzed within this report.*

## Activities of the business areas during the next three months.

Casa de Bolsa Banorte, Grupo Financiero Banorte or its subsidiaries expect to receive or intend to obtain revenue from the services provided by investment banking or any other of its business areas, by issuers or their subsidiaries, some of which could be analyzed in this report.

## Securities holdings and other disclosures.

As of the end of last quarter, Grupo Financiero Banorte S.A.B. of C.V. has not held investments, directly or indirectly, in securities or derivative financial instruments, whose underlying securities are the subject of recommendations, representing 1% or more of its investment portfolio of outstanding securities or 1 % of the issuance or underlying of the securities issued.

None of the members of the Board of Grupo Financiero Banorte and Casa de Bolsa Banorte, along general managers and executives of an immediately below level, have any charges in the issuers that may be analyzed in this document.

The Analysts of Grupo Financiero Banorte S.A.B. of C.V. do not maintain direct investments or through an intermediary person, in the securities or derivative instruments object of this analysis report.

## Guide for investment recommendations.

	<b>Reference</b>
<b>BUY</b>	<i>When the share expected performance is greater than the MEXBOL estimated performance.</i>
<b>HOLD</b>	<i>When the share expected performance is similar to the MEXBOL estimated performance.</i>
<b>SELL</b>	<i>When the share expected performance is lower than the MEXBOL estimated performance.</i>

Even though this document offers a general criterion of investment, we urge readers to seek advice from their own Consultants or Financial Advisors, in order to consider whether any of the values mentioned in this report are in line with their investment goals, risk and financial position.

## Determination of Target Prices

For the calculation of estimated target prices for securities, analysts use a combination of methodologies generally accepted among financial analysts, including, but not limited to, multiples analysis, discounted cash flows, sum-of-the-parts or any other method that could be applicable in each specific case according to the current regulation. No guarantee can be given that the target prices calculated for the securities will be achieved by the analysts of Grupo Financiero Banorte S.A.B. C.V, since this depends on a large number of various endogenous and exogenous factors that affect the performance of the issuing company, the environment in which it performs, along with the influence of trends of the stock market, in which it is listed. Moreover, the investor must consider that the price of the securities or instruments can fluctuate against their interest and cause the partial and even total loss of the invested capital.

***The information contained hereby has been obtained from sources that we consider to be reliable, but we make no representation as to its accuracy or completeness. The information, estimations and recommendations included in this document are valid as of the issue date, but are subject to modifications and changes without prior notice; Grupo Financiero Banorte S.A.B. of C.V. does not commit to communicate the changes and also to keep the content of this document updated. Grupo Financiero Banorte S.A.B. of C.V. takes no responsibility for any loss arising from the use of this report or its content. This document may not be photocopied, quoted, disclosed, used, or reproduced in whole or in part without prior written authorization from Grupo Financiero Banorte S.A.B. of C.V.***

**GRUPO FINANCIERO BANORTE S.A.B. de C.V.**
**Research and Strategy**

Gabriel Casillas Olvera	Chief Economist and Head of Research	gabriel.casillas@banorte.com	(55) 4433 - 4695
Raquel Vázquez Godínez	Assistant	raquel.vazquez@banorte.com	(55) 1670 - 2967

**Economic Analysis**

Delia María Paredes Mier	Executive Director of Economic Analysis	delia.paredes@banorte.com	(55) 5268 - 1694
Katia Celina Goya Ostos	Senior, Global Economist	katia.goya@banorte.com	(55) 1670 - 1821
Miguel Alejandro Calvo Domínguez	Economist, Regional	miguel.calvo@banorte.com	(55) 1670 - 2220
Francisco José Flores Serrano	Economist, Mexico	francisco.flores.serrano@banorte.com	(55) 1670 - 2957
Lourdes Calvo Fernández	Analyst (Edition)	lourdes.calvo@banorte.com	(55) 1103 - 4000 x 2611

**Fixed income and FX Strategy**

Alejandro Padilla Santana	Head Strategist – Fixed income and FX	alejandro.padilla@banorte.com	(55) 1103 - 4043
Juan Carlos Alderete Macal, CFA	FX Senior Strategist	juan.alderete.macal@banorte.com	(55) 1103 - 4046
Santiago Leal Singer	Strategist Fixed income and FX	santiago.leal@banorte.com	(55) 1670 - 2144

**Equity Strategy**

Manuel Jiménez Zaldivar	Director Equity Research — Telecommunications / Media	manuel.jimenez@banorte.com	(55) 5268 - 1671
Victor Hugo Cortes Castro	Technical Analysis	victorh.cortes@banorte.com	(55) 1670 - 1800
Marissa Garza Ostos	Equity Research – Conglomerates / Financials/ Mining / Petrochemicals	marissa.garza@banorte.com	(55) 1670 - 1719
José Itzamna Espitia Hernández	Equity Research – Airlines / Airports / Cement / Infrastructure / REITs	jose.espitia@banorte.com	(55) 1670 - 2249
Valentín III Mendoza Balderas	Equity Research – Auto Parts/ Consumer Discretionary / Real Estate / Retail	valentin.mendoza@banorte.com	(55) 1670 - 2250
Itzel Martínez Rojas	Analyst	itzel.martinez.rojas@banorte.com	(55) 1670 - 2251

**Corporate Debt**

Tania Abdul Massih Jacobo	Director Corporate Debt	tania.abdul@banorte.com	(55) 5268 - 1672
Hugo Armando Gómez Solís	Senior, Corporate Debt	hugo.gomez@banorte.com	(55) 1670 - 2247
Gerardo Daniel Valle Trujillo	Analyst, Corporate Debt	gerardo.valle.trujillo@banorte.com	(55) 1670 - 2248

**Wholesale Banking**

Armando Rodal Espinosa	Head of Wholesale Banking	armando.rodal@banorte.com	(55) 1670 - 1889
Alejandro Eric Faesi Puente	Head of Global Markets and Institutional Sales	alejandro.faesi@banorte.com	(55) 5268 - 1640
Alejandro Aguilar Ceballos	Head of Asset Management	alejandro.aguilar.cebillos@banorte.com	(55) 5268 - 9996
Arturo Monroy Ballesteros	Head of Investment Banking and Structured Finance	arturo.monroy.ballesteros@banorte.com	(55) 5004 - 1002
Gerardo Zamora Nanez	Head of Transactional Banking, Leasing and Factoring	gerardo.zamora@banorte.com	(81) 8318 - 5071
Jorge de la Vega Grajales	Head of Government Banking	jorge.delavega@banorte.com	(55) 5004 - 5121
Luis Pietrini Sheridan	Head of Private Banking	luis.pietrini@banorte.com	(55) 5004 - 1453
René Gerardo Pimentel Ibarrola	Head of Asset Management	pimentelr@banorte.com	(55) 5268 - 9004
Ricardo Velázquez Rodríguez	Head of International Banking	rvelazquez@banorte.com	(55) 5004 - 5279
Victor Antonio Roldan Ferrer	Head of Corporate Banking	victor.rolan.ferrer@banorte.com	(55) 5004 - 1454